WILD WATER COMMISSION

Budget 2026 (Draft #1)

Presented: Sept. 29, 2025

Agenda

- Overview
- Review of 2025 Budget
- Presentation of 2026 Draft Budget and 2026-2030 Forecast
- Recap of Rate Projections
- Next Steps
- Questions

Overview

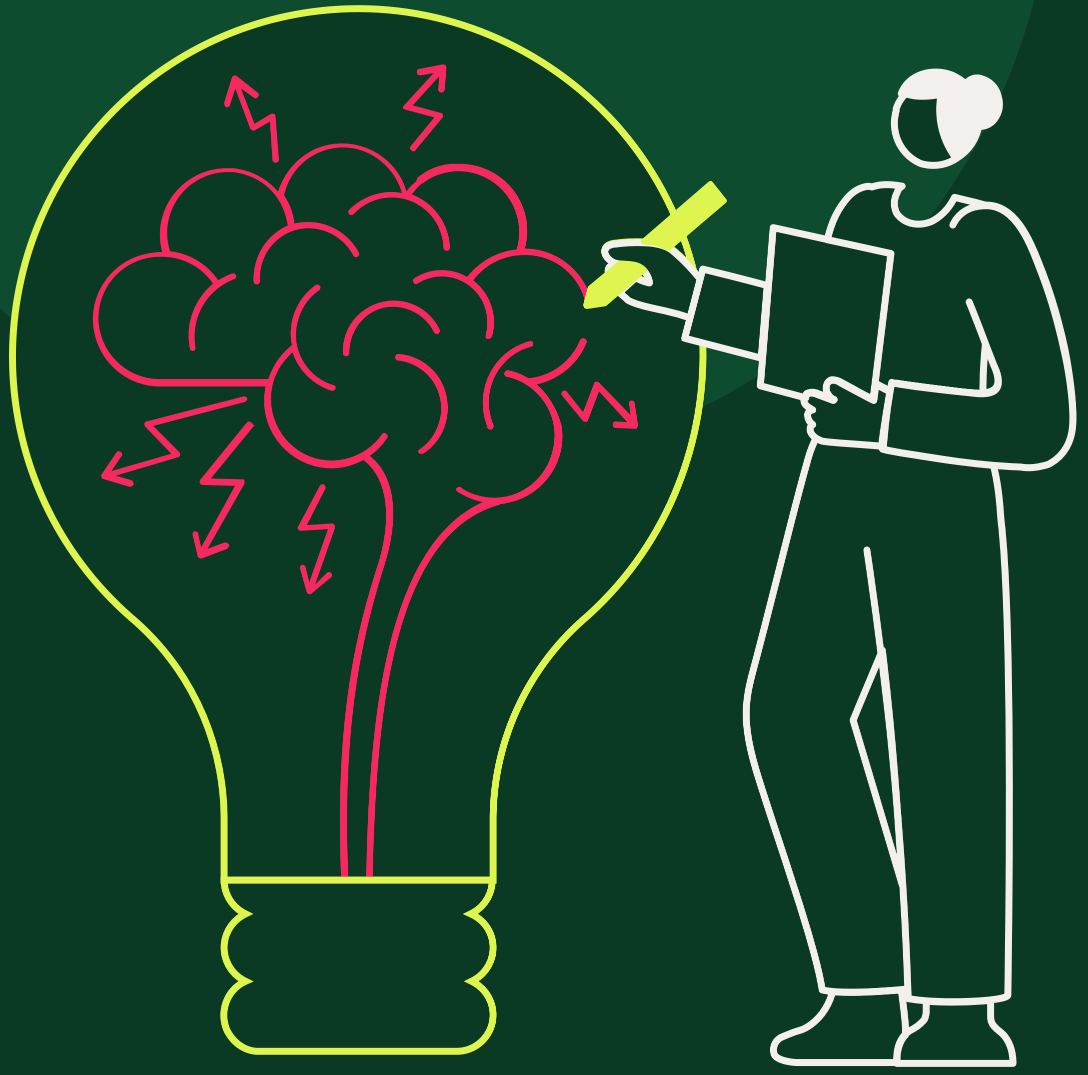
TODAY'S GOALS:

- Report on **Status of Budget 2025** – What Worked and What Needs a Rethink.
- First **Presentation of Draft Budget 2026** Documents
- Present **Rate Projections** Resulting from Draft Budget
- **Gather Feedback** and Input from the Board
- Address Plans **Engage Membership**

Review of Budget 2025

What was Approved and

Where We Are At ...



General Comments on Budget 2025

- The “Method” Continues to Work:
  - Projections are generally on target, and any deviations are from unpredictable costs (emergency repairs, etc.).
- Some Areas to Watch:
  - Impact of Adding Phase V(a) to Operations
  - Still a Bit of A Moving Target for Sales Volume
  - Impact of Adding Future Capital Builds (New Debt)

- Reminder: Draft Budget 2026 includes a “2025 Budget and YTD Reference.”
  - Also Includes a “Projection for Year End” on the Master Ledger Page
- Overall, We Are Projecting ~ $185,000 in Operating Surplus.
  - Budgeted to Put ~$234,000 to Reserves, But….
  - Line Break Added About $60,000 (Unbudgeted Expense)

Budget 2026
Draft 1

And 2026-2030 Forecast

Recall That …

- Budget Consists of 6 Tables
  - Each Table Has Expense and Revenue Elements
  - Master Ledger is the Summary and Consolidated Budget
- Budget is Generally Based on the Business Plan, But Subject to Changes
- Early Days: Budget is "Mostly Balanced, But Not A Final Version Either.

Resources and Tips:

- A Copy of the Budget will be provided in PDF (Easier to read/Zoom In).
- This Presentation Will Include a Presentation Table by Table, In the Order 2,3,4,5,1 and Summary (You'll See Why)
- If you Have Questions, Please Ask Them. We Can Stop and Focus on Specifics as Needed.
- In You Note Errors/Edits, Please Make a Note of Them by Table and Line Number to Help.

	TABLE 2							
	ADMIN AND GOVERNANCE BUDGET							
		2025 (A)	2025 (B)	2026 (B)	2027 (B)	2028(B)	2029 (B)	2030(B)
Expenses	Management Services Contract	$ 49,406	$ 69,525	$ 71,611	$73,759.07	$ 75,972	$ 77,491	$ 79,041
	Administrative Services Contract	$ 26,178	$ 44,130	$ 45,234	$ 46,364	$ 47,524	$ 48,474	$ 49,444
	Membership Fees	$ 277	$ 350	$ 357	$ 364	$ 371	$ 379	$ 386
	Courses and Conventions	$ 1,270	$ 1,530	$ 1,561	$ 1,592	$ 1,624	$ 1,656	$ 1,689
	Business Development (Plan Reviews)	$ 5,512	$ -	$ -		$ -	$ 16,886	
	Postage/Courier/Advert./Copies	$ 929	$ 2,704	$ 2,785	$ 2,868	$ 2,954	$ 3,014	$ 3,074
	Telephone	$ -	$ 1,947	$ 2,005	$ 2,065	$ 2,127	$ 2,170	$ 2,213
	Legal Fees and Agreements	$ 5,513	$ 3,570	$ 3,641	$ 3,714	$ 3,789	$ 3,864	$ 3,942
	Audit Fees	$ 12,000	$ 13,330	$ 13,663	$ 14,005	$ 14,355	$ 14,642	$ 14,935
	Licences/Permits/Insurance	$ 232	$ 44,588	$ 47,000	$ 48,175	$ 49,379	$ 50,367	$ 51,374
	Goods/Supplies/Rentals	$ 3,220	$ 784	$ 804	$ 824	$ 844	$ 861	$ 879
	Equipment	$ -	$ 541	$ 557	$ 574	$ 591	$ 615	$ 639
	Bank Changes/Fees/Interest	$ 205	$ 255	$ 261	$ 268	$ 275	$ 280	$ 286
	Sub-Total Admin and Gov. Expenses	$ 104,742	$ 183,253	$ 189,479	$ 194,573	$199,805	$ 220,699	$ 207,902
Expenses	Board Honorariums	$ 1,500	$ 10,400	$ 10,816	$ 11,249	$ 11,699	$ 11,933	$ 12,171
	Board Expenses	$ 182	$ 2,080	$ 2,163	$ 2,250	$ 2,340	$ 2,387	$ 2,434
	Sub-Total Board Costs	$ 1,682	$ 12,480	**$ 12,979**	$ 13,498	$ 14,038	$ 14,319	$ 14,605
Revenue	Direct Member Contributions	$ 57,541	$ 64,139	$ 66,318	$ 68,100	$ 69,932	$ 61,144	$ 62,370
	Reserve Transfers	$ -	$ -	$ -	$ -	$ -	$ 16,886	$ -
	Board Revenue (through water sales)	$ 1,682	$ 12,480	$ 12,979	$ 13,498	$ 14,038	$ 14,319	$ 14,605
	Admin and Gov. (through water sales)	$ -	$ 119,115	$ 123,161	$ 126,472	$129,873	$ 142,669	$ 145,531
	New Member Buy-In Fees	$ -	$ 50,000	$ 50,000	$ -	$ -	$ -	$ -
	Total	**$ 59,223**	**$ 245,734**	**$ 252,458**	**$ 208,071**	**$213,843**	**$ 235,018**	**$ 222,507**

Table 2 – Admin and Governance

- Admin and Governance Budget Presented with a 3.4% increase (over 2025)

- Anticipated “New Member Fees” Being Carried Forward into the 2026 Budget
-
- 35% of the Admin and Gov Budget (Recovered Through Membership)
  - 30% by 2029.

- 100% of Board Budget Recovered through Water Sales
  - Board Budget is Consistently Higher than Actual Expenses? Should We Reduce?

- A Big Unknown: Insurance Costs
  - Working on Renewals Now, Expecting Some Increase and May Need to Adjust

Table 2 – Admin and Governance Notes

		TABLE 3						
	WILD Water - Project Capital Debentures PI-PV							
		2025 (A)	2025 (B)	2026 (B)	2027 (B)	2028(B)	2029 (B)	2030(B)
Payments	Phase I	$ 88,787	$ 88,787	$ 88,787	$ 88,787	$ 88,787	$ 88,787	$ 88,787
	Phase I (add-on)	$ 29,540	$ 29,540	$ 29,540	$ 29,540	$ 29,540	$ 29,540	$ 29,540
	Phase II	$ 88,621	$ 88,621	$ 88,621	$ 88,621	$ 88,621	$ 88,621	$ 88,621
	Phase III	$ 123,893	$ 123,893	$ 123,893	$ 123,893	$ 123,893	$ 123,893	$ 123,893
	Phase IV	$ 97,932	$ 97,932	$ 97,932	$ 97,932	$ 97,932	$ 97,932	$ 97,932
	Phase V (A)	$ -	$ -	$ 23,908	$ 47,815	$ 47,815	$ 47,815	$ 47,815
	Phase V (B)	$ -	$ -			$ 75,539	$ 151,077	$ 151,077
	Phase V (C)	$ -	$ -				$ 34,845	$ 69,690
	Sub-Total Payments	$ 428,773	$ 428,773	**$ 452,680**	$ 476,588	$ 552,126	$ 662,510	$ 697,355
Revenue	Phase I	$ 88,787	$ 88,787	$ 88,787	$ 88,787	$ 88,787	$ 88,787	$ 88,787
	Phase I (add-on)	$ 29,540	$ 29,540	$ 29,540	$ 29,540	$ 29,540	$ 29,540	$ 29,540
	Phase II	$ 88,621	$ 88,621	$ 88,621	$ 88,621	$ 88,621	$ 88,621	$ 88,621
	Phase III	$ 123,893	$ 123,893	$ 123,893	$ 123,893	$ 123,893	$ 123,893	$ 123,893
	Phase IV	$ 97,932	$ 97,932	$ 97,932	$ 97,932	$ 97,932	$ 97,932	$ 97,932
	Phase V - Member	$ -	$ -	$ 23,908	$ 47,815	$ 47,815	$ 47,815	$ 47,815
	Phase V - Commission	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	Sub-Total Revenue	$ 428,773	$ 428,773	**$ 452,680**	$ 476,588	$ 476,588	$ 476,588	$ 476,588
	Required from Water Sales	$ -	$ -	$ -	$ -	$ 75,539	$ 185,922	$ 220,767

Table 3 – Debentures and Debt

- Table 3 is “Rigid” in That Debenture Schedules are Set for the Term

- Debenture Costs Are Recovered Through the Members
  - Some Borrowed, Some Paid Upfront – WILD “Harbours” This Debt

- Existing Debentures for Phase I-IV are Set

- New Debenture For Member Share of Phase V Starting in 2026
  - Partial Year in Year 1

- Estimates for Phase V(b) and Phase V(c) “Upgrades and Expansions”
  - Will Be Important As These Will Be Commission Funded (Not Member)
  - Will Have a Rate Impact (They Are Commission Debt Servicing)
  - High Estimates, Will Likely Be Lower Cost and Integrated At Wider Intervals

Table 3 – Debentures and Debt Notes

TABLE 4							
OPERATIONS AND MAINTENANCE BUDGET							
	2025 (A)	2025 (B)	2026 (B)	2027 (B)	2028(B)	2029 (B)	2030(B)
Operations:							
Operations Service Contract (Base)	$203,976	$ 349,673	$ 384,174	$ 411,527	$ 432,350	$ 445,321	$ 458,680
Operations Services Contract (Capped Call-Outs)*	$ 24,174	$ 58,401	$ 62,559	$ 67,013	$ 70,404	$ 72,516	$ 74,692
Connection Applications and Reviews	$ 1,650	$ 15,300	$ 15,606	$ 15,918	$ 16,236	$ 16,561	$ 16,892
Flowpoint Services Contract	$ 30,985	$ 45,000	$ 48,668	$ 52,634	$ 56,924	$ 59,201	$ 61,569
Engineering Support	$ -	$ 5,202	$ 5,306	$ 5,412	$ 5,466	$ 5,576	$ 5,687
SCADA Fees	$ -	$ 11,025	$ 12,155	$ 13,401	$ 14,775	$ 15,070	$ 15,371
Utilities - Pump and Water Stations	$122,726	$ 262,500	$ 269,063	$ 289,579	$ 311,659	$ 324,126	$ 337,091
Freight	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Phone and Communications	$ 12,431	$ 22,500	$ 24,570	$ 26,572	$ 28,738	$ 29,888	$ 31,083
Testing, Chemicals and Analysis	$ -	$ 2,704	$ 2,981	$ 3,255	$ 3,555	$ 3,697	$ 3,845
Repairs and Line Breaks Allowance*	$162,824	$ 105,000	$ 110,250	$ 115,763	$ 121,551	$ 127,628	$ 134,010
Allowance for Water Waste (3% loss factor)	$ -	$ -					
Contingency	$ -	$ -					
Sub-Total Operations	$558,766	$ 877,304	**$ 935,331**	$1,001,074	$1,061,658	$1,099,583	$1,138,920
Maintenance:							
Maintenance Service Contract	$127,485	$ 191,227	$ 210,094	$ 220,599	$ 231,629	$ 238,577	$ 245,735
Facility Rodent Abatement	$ 2,640	$ 2,546	$ 2,673	$ 2,807	$ 2,947	$ 3,036	$ 3,127
Meter Calibration and Verification Testing	$ 8,711	$ 10,000	$ 18,000	$ 18,900	$ 19,845	$ 20,440	$ 21,054
Chlorine Analyzer Testing (Cert.)	$ 4,200	$ 4,635	$ 6,000	$ 6,300	$ 6,615	$ 6,813	$ 7,018
General Facility Maintenance	$ 13,587	$ 19,096	$ 25,653	$ 27,743	$ 30,004	$ 30,904	$ 31,832
Sub-Total Maintenance	$156,623	$ 227,505	**$ 262,420**	$ 276,349	$ 291,040	$ 299,772	$ 308,765
Total Operating and Maintenance Budget:	$715,389	$1,104,809	**$1,197,751**	$1,277,424	$1,352,698	$1,399,354	$1,447,685

Table 4 – Operations (Part 1)

- Table 4 – The Meat and Potatoes, and Pudding, of WILD's Budget

- 2026 Budget is Presenting:
  - 7% Increase in Operating Budget
  - 15% Increase in Maintenance Budget
  - Overall 8% Increase in O&M

- Why? The Partial Year Impact of Commissioning Phase V(a)
  - New Requirements for Operations and Maintenance = Cost Increases
  - Also, Older System and More Use = More Rehabs and Testing Requirements
  - Will See Another (Smaller) Above-Inflation Adjustment in 2027 (6%)

- Good News?
  - Utility Costs Are Holding Below Budget for the Year, So Room to Play
  - Extra Call-Out Services Sitting Below Budget, So More Room to Play

Table 4 – Operations (Part 1)

System Capital Projects:							
SCADA Upgrades:	$ -	$ -					
Glory Hills Upgrades (Pumping):	$ -	$ -					
Inventory (Spare Pumps/Fittings)	$ -	$ -				$ 25,000	$ 30,000
Pumps (Phase I, II, III, IV) Ten Year Rotating	$ -	$ 20,000	$ 20,000	$ 20,000	$ 20,000		$ 25,000
Reservoir Inspections and Cleaning (Every five yrs)	$ -	$ 30,000					$ 40,000
Site Paving/Rehabilitation	$ -	$ -	$ 40,000			$ 50,000	
Station Heating/Gas Conversion/Furance Repl.	$ -	$ -	$ 5,000	$ 5,000			
Level Course on the Stony Plain Booster Station	$ -	$ -			$ 25,000		
Asphalt Rehabilitation (Rotating two to three/year)	$ -	$ -		$ 25,000	$ 25,000		
HMI Replacements (five to ten year rotating)	$ -	$ -	$ 5,000	$ 5,000	$ 5,000	$ 5,000	
Other:	$ -	$ -					
Total Capital Projects:	$ -	$ 50,000	**$ 70,000**	$ 55,000	$ 75,000	$ 80,000	$ 95,000
Direct Member Contributions	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Revenue (through water sales)	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Connection Fee Revenue (Bylaw Fee)	$ 5,303	$ 15,000	$ 15,606	$ 15,918	$ 16,236	$ 16,561	$ 16,892
Operating Reserve Transfers:	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Capital Reserve Transfers:	$ -	$ 50,000	$ 70,000	$ 55,000	$ 75,000	$ 80,000	$ 95,000
Total Non-Rate Revenues:	$ 5,303	$ 65,000	**$ 85,606**	$ 70,918	$ 91,236	$ 96,561	$ 111,892

Table 4 – Operations (Part 2)

- Table 4 – Also Includes the “System Capital” and Revenue Functions of Operations

- 2026 Capital Projects Total $70,000:
  - Pump Replacements, Site Paving, Heater Conversions, and HMI Monitor Replacements

- Offsetting the Capital Budget will be a $70,000 Reserve Transfer

- Offsetting the Operating Budget will be ~$15,000 in New Connection Fees
  - Cover the Cost of WILD’s Obligation in the Connection Bylaw
  - (i.e. Cost Recovery, Not Revenue Generation)

Table 4 – Operations (Part 2)

		TABLE 5						
	WILD WATER - Reserve Contributions							
		2025 (A)	2025 (B)	2026 (B)	2027 (B)	2028(B)	2029 (B)	2030(B)
Contributions	Rate Stabilization	$ -	$ 19,043	$ 25,513	$ 5,788	$ 6,078	$ 6,381	$ 6,509
	O and M, Emergency*	$ -	$ 60,000	$ 61,200	$ 62,424	$ 63,672	$ 64,946	$ 66,245
	Capital Reserve	$ -	$ 100,000	$ 160,000	$ 165,000	$ 130,000	$ 140,000	$ 185,000
	A and G Reserve	$ -	$ 55,250	$ 55,513	$ 5,788	$ 6,078	$ 6,381	$ 6,509
	Debenture Top-Up Reserve	$ -	$ -	$ -	$ 50,000	$ 51,000	$ 52,020	$ 53,060
	Sub-Total Reserve Contributions	**$ -**	**$ 234,293**	**$ 302,226**	**$ 289,000**	**$ 256,828**	**$ 269,729**	**$ 317,323**
	Retained Interest on Reserves	**$ 52,333**	**$ 17,000**	**$ 23,000**	**$ 23,000**	**$ 26,000**	**$ 28,000**	**$ 32,000**
	Total -Reserve Contributions	**$ 52,333**	**$ 251,293**	**$ 325,226**	**$ 312,000**	**$ 282,828**	**$ 297,729**	**$ 349,323**
Draws on Reserves	Rate Stabilization	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	O and M, Emergency	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	Capital Reserve	$ -	$ 50,000	$ 70,000	$ 55,000	$ 75,000	$ 80,000	$ 95,000
	A and G Reserve	$ -	$ -	$ -	$ -	$ -	$ 16,886	$ -
	Debenture Top-Up Reserve	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	Sub-Total Reserve Draws	**$ -**	**$ 50,000**	**$ 70,000**	**$ 55,000**	**$ 75,000**	**$ 96,886**	**$ 95,000**
			End 2025	End 2026	End 2027	End 2028	End 2029	End 2030
Reserve Levels	Rate Stabilization		$ 80,534	$ 107,588	$ 115,074	$ 122,896	$ 131,068	$ 139,552
	O and M, Emergency		$ 624,402	$ 697,547	$ 770,979	$ 846,343	$ 923,617	$ 1,003,783
	Capital Reserve		$ 442,318	$ 540,780	$ 659,314	$ 724,312	$ 794,862	$ 896,843
	A and G Reserve		$ 55,000	$ 111,565	$ 119,113	$ 126,997	$ 118,342	$ 126,635
	Debenture Top-Up Reserve		$ -	$ -	$ 50,000	$ 101,758	$ 155,260	$ 210,661
	Sub-Total Reserve Accounts		**$ 1,202,254**	**$ 1,457,480**	**$ 1,714,480**	**$ 1,922,307**	**$ 2,123,150**	**$ 2,377,473**

Table 5 - Reserves (and Obligations)

- Significant Effort was Made in the 2025 Business Plan to Restructure
  - Reserves Are Tricky in Rate Modeling
  - What's the Right Goal, Do You Use Rates to Generate Reserves, or Reserves to Stabilize Rates?

- 2026 Launches a Bit of A Reset:
  - Last year of "Aggressive" Rate Stabilization Reserve Funding
  - First year of "Aggressive" – and Malleable – Capital Reserve Funding
  - Carries Forward the Idea that New Member Fees Go to A&G Reserve
  - Adds Savings for the Required "Top-Up" of the Debenture Pre-Pay Account

- End Goal Aligns With Business Plan:
- ~$2 Million (+/-) in Reserves by 2030
- and Rate Management

Table 5 – Reserves (and Obligations)

		TABLE 1						
	WILD WATER - PROJECTED WATER PURCHASE AND SALES							
		2025 (A)	2025 (B)	2026 (B)	2027 (B)	2028(B)	2029 (B)	2030(B)
Sales	Member Volume	248,543	406,198	424,827	429,471	435,339	438,841	442,491
	Member Rate (Cash Rate)	$ 3.36	$ 3.36	$ 3.62	3.67	3.71	4.01	4.19
	Sub-Total Member	$ 835,103	$ 1,364,825	**$ 1,537,873**	$ 1,576,159	$ 1,615,109	$ 1,759,751	$ 1,854,039
Sales	Customer Sales Volume	0	140	140	140	140	140	140
	Customer Rate (Cost of Service)	4.47	4.47	$ 4.62	$ 4.70	$ 4.92	$ 5.15	$ 5.27
	Sub-Total Customer	0	$ 626	**$ 646.61**	$ 657.95	$ 688.31	$ 721.36	$ 737.90
Sales	Commercial Volume	109,513	186,616	196,803	201,018	204,262	206,755	209,282
	Commercial Rate (Cash Rate)	$ 5.95	$ 5.95	$ 6.20	$ 6.50	$ 6.85	$ 7.00	$ 7.14
	Sub-total Commercial	$ 651,605	$ 1,110,368	**$ 1,220,178**	$ 1,306,617	$ 1,399,194	$ 1,447,284	$ 1,494,272
Sales	Total Sales	$ 1,486,708	$ 2,476,551	**$ 2,758,698**	$ 2,882,777	$ 3,014,303	$ 3,207,035	$ 3,348,310
Interest	Interest on Outstanding	$ 2,868	$ -	$ -	$ -	$ -	$ -	$ -
	Total Penalty Interest	$ 2,868	$ -	$ -	$ -	$ -	$ -	$ -
Water Loss	Estimated System Water Loss	$ -	17,789	18,653	18,919	19,192	19,372	19,557
Purchase	CRPWSC Purchase Volume	326,725	$ 610,743	640,423	649,548	658,933	665,108	671,470
	CRPWSC Rate	$ 1.78	$ 1.78	$ 1.89	$ 1.87	$ 1.86	$ 1.86	$ 1.86
	Total Purchase	$ 581,571	$ 1,087,123	$ 1,210,399	$ 1,214,655	$ 1,225,616	$ 1,237,100	$ 1,248,935

Table 1 – Water Sales and Rates

- Water Sales Projections Drawn From the Business Plan
  - A Moving Target, But Our Best Reference
  - Total Volume Expected to Increase by 4.86%, Settling at ~640,500m3 Purchased
  - CRPWSC Rates are Slightly Higher than Projected ($1.89 vs $1.88 in Business Plan)
- Maintain the Three Rate Tiered System:
  - Truck Fills will go to $6.20/m3 – ~4.2% Increase
  - Customer Rate will be $4.62/m3
  - Member Rate will be $3.62/m3 ~7.7% Increase
- Water Loss Projections Sitting at about 3% of total Water Purchase (Reasonable)

Table 1 – Water Sales and Rates

OPERATING AND CAPITAL REVENUE	Note:	2026 Budget	2025 Budget	2025 Act. YTD	2025 Estimate	Five Year Estimates				
Water Sales		Proposed	Approved	To Aug 31/2025	Year End	2026	2027	2028	2029	2030
Member Sales	Table 1.0	**$ 1,537,873**	$ 1,364,825	$ 835,103	$ 1,252,655	$ 1,537,873	$ 1,576,159	$ 1,615,109	$ 1,759,751	$ 1,854,039
Customer Sales	Table 1.0	**$ 647**	$ 626	$ -	$ -	$ 647	$ 658	$ 688	$ 721	$ 738
Commercial Sales	Table 1.0	**$ 1,220,178**	$ 1,110,368	$ 651,605	$ 977,408	$ 1,220,178	$ 1,306,617	$ 1,399,194	$ 1,447,284	$ 1,494,272
Penalty & Int. on Accounts	Table 1.0	**$ -**	$ -	$ 2,868	$ 2,868	$ -	$ -	$ -	$ -	$ -
Direct Member Contributions										
Governance and Admin.	Table 2.0	**$ 66,318**	$ 64,139	$ 57,541	$ 64,139	$ 66,318	$ 68,100	$ 69,932	$ 61,144	$ 62,370
Capital Debenture (PI)	Table 3.0	**$ 88,787**	$ 88,787	$ 88,787	$ 88,787	$ 88,787	$ 88,787	$ 88,787	$ 88,787	$ 88,787
Capital Debenture (PI, Add-on)	Table 3.0	**$ 29,540**	$ 29,540	$ 29,540	$ 29,540	$ 29,540	$ 29,540	$ 29,540	$ 29,540	$ 29,540
Capital Debenture (PII)	Table 3.0	**$ 88,621**	$ 88,621	$ 88,621	$ 88,621	$ 88,621	$ 88,621	$ 88,621	$ 88,621	$ 88,621
Capital Debenture (PIII)	Table 3.0	**$ 123,893**	$ 123,893	$ 123,893	$ 123,893	$ 123,893	$ 123,893	$ 123,893	$ 123,893	$ 123,893
Capital Debenture (PIV)	Table 3.0	**$ 97,932**	$ 97,932	$ 97,932	$ 97,932	$ 97,932	$ 97,932	$ 97,932	$ 97,932	$ 97,932
Capital Debenture (PV Member)	Table 3.0	**$ 23,908**	$ -	$ -	$ -	$ 23,908	$ 47,815	$ 47,815	$ 47,815	$ 47,815
Capital Debenutre (PV Commission)	Table 3.0	**$ -**	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Other Revenues										
Connection Fee Revenue	Table 4.0	**$ 15,606**	$ 15,000	$ 5,303	$ 5,000	$ 15,606	$ 15,918	$ 16,236	$ 16,561	$ 16,892
Provincial Grants (Operating)		**$ -**	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Provincial Grants (Capital)		**$ -**	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Federal Grants (Operating)		**$ -**	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Federal Grants (Capital)		**$ -**	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Rate Stabilization Transfers	Table 5.0	**$ -**	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Reserve Transfers	Table 5.0	**$ -**	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Capital Reserve Transfers	Table 5.0	**$ 70,000**	$ 50,000	$ -	$ 50,000	$ 70,000	$ 55,000	$ 75,000	$ 80,000	$ 95,000
Admin and Gov Reserve Transfers	Table 5.0	**$ -**	$ -	$ -	$ 15,000	$ -	$ -	$ -	$ 16,886	$ -
Debenture Top-Up Reserve	Table 5.0	**$ -**	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
New Member Buy-In Fees	Table 2.0	**$ 50,000**	$ 50,000	$ -	$ -	$ 50,000	$ -	$ -	$ -	$ -
Retained Bank Interest	Table 5.0	**$ 23,000**	$ 17,000	$ 52,333	$ -	$ 23,000	$ 23,000	$ 26,000	$ 28,000	$ 32,000
TOTAL REVENUE		**$ 3,436,301**	$ 3,100,731	$ 2,033,526	$ 2,795,841	$ 3,436,301	$ 3,522,041	$ 3,678,747	$ 3,886,935	$ 4,031,899
OPERATING AND CAPITAL EXPENSES										
Purchase of Water	Table 1.0	**$ 1,210,399**	$ 1,087,123	$ 581,571	$ 872,357	$ 1,210,399	$ 1,214,655	$ 1,225,616	$ 1,237,100	$ 1,248,935
Board Expenses	Table 2.0	**$ 12,979**	$ 12,480	$ 1,682	$ 3,364	$ 12,979	$ 13,498	$ 14,038	$ 14,319	$ 14,605
Governance and Administration	Table 2.0	**$ 189,479**	$ 183,253	$ 104,742	$ 183,253	$ 189,479	$ 194,573	$ 199,805	$ 220,699	$ 207,902
Bank Interest (short term borrowing)		**$ -**	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Capital Debenture Payments										
Capital Debenture Payments (PI)	Table 3.0	**$ 88,787**	$ 88,787	$ 88,787	$ 88,787	$ 88,787	$ 88,787	$ 88,787	$ 88,787	$ 88,787
ipital Debenture Payments (PI add-on)	Table 3.0	**$ 29,540**	$ 29,540	$ 29,540	$ 29,540	$ 29,540	$ 29,540	$ 29,540	$ 29,540	$ 29,540
Capital Debenture Payments (PII)	Table 3.0	**$ 88,621**	$ 88,621	$ 88,621	$ 88,621	$ 88,621	$ 88,621	$ 88,621	$ 88,621	$ 88,621
Capital Debenture Payments (PIII)	Table 3.0	**$ 123,893**	$ 123,893	$ 123,893	$ 123,893	$ 123,893	$ 123,893	$ 123,893	$ 123,893	$ 123,893
Capital Debenture Payments (PIV)	Table 3.0	**$ 97,932**	$ 97,932	$ 97,932	$ 97,932	$ 97,932	$ 97,932	$ 97,932	$ 97,932	$ 97,932
Capital Debenture (PV Member)	Table 3.0	**$ 23,908**	$ -	$ -	$ -	$ 23,908	$ 47,815	$ 47,815	$ 47,815	$ 47,815
Capital Debenutre (PV Commission)	Table 3.0	**$ -**	$ -	$ -	$ -	$ -	$ -	$ 75,539	$ 185,922	$ 220,767
System Operations	Table 4.0	**$ 1,197,751**	$ 1,104,809	$ 715,389	$ 1,073,084	$ 1,197,751	$ 1,277,424	$ 1,352,697	$ 1,399,354	$ 1,447,685
System Capital Projects	Table 4.0	**$ 70,000**	$ 50,000	$ -	$ 50,000	$ 70,000	$ 55,000	$ 75,000	$ 80,000	$ 95,000
Admin and Oper. Reserve Transfers										
Rate Stabilization Reserve	Table 5.0	**$ 25,513**	$ 19,043	$ -	$ -	$ 25,513	$ 5,788	$ 6,078	$ 6,381	$ 6,509
O and M, Emergency Reserve	Table 5.0	**$ 61,200**	$ 60,000	$ -	$ -	$ 61,200	$ 62,424	$ 63,672	$ 64,946	$ 66,245
Admin and Governance Reserve	Table 5.0	**$ 55,513**	$ 55,250	$ -	$ -	$ 55,513	$ 5,788	$ 6,078	$ 6,381	$ 6,509
Debenture Top-Up Reserve	Table 5.0	**$ -**	$ -	$ -		$ -	$ 50,000	$ 51,000	$ 52,020	$ 53,060
Capital Development										
Non-Project Capital Debt Payment	Table 3.0	**$ -**	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Capital Reserve Contributions	Table 5.0	**$ 160,000**	$ 100,000	$ -	$ -	$ 160,000	$ 165,000	$ 130,000	$ 140,000	$ 185,000
TOTAL EXPENSES		**$ 3,435,514**	$ 3,100,731	$ 1,832,157	$ 2,610,830	$ 3,435,514	$ 3,520,737	$ 3,676,112	$ 3,883,711	$ 4,028,805
NET OPERATING & CAPITAL BUDGET		**$ 787**	$ (1)	$ 201,369	$ 185,011	$ 787	$ 1,303	$ 2,635	$ 3,224	$ 3,094

Master Ledger - Consolidated Budget Table

Scale of the Budget 2026-2030:

From $3.10million to $3.44million

- 11% Budget Increase For 2026
- But Not an 11% Rate Increase!!!

$4.0million by 2030

- Average Increase of 5.9% (2026-2030)

Scope of Budget 2026-2030

-Service Expansion and Sales Growth

-Integrating New Phases and Service Obligations

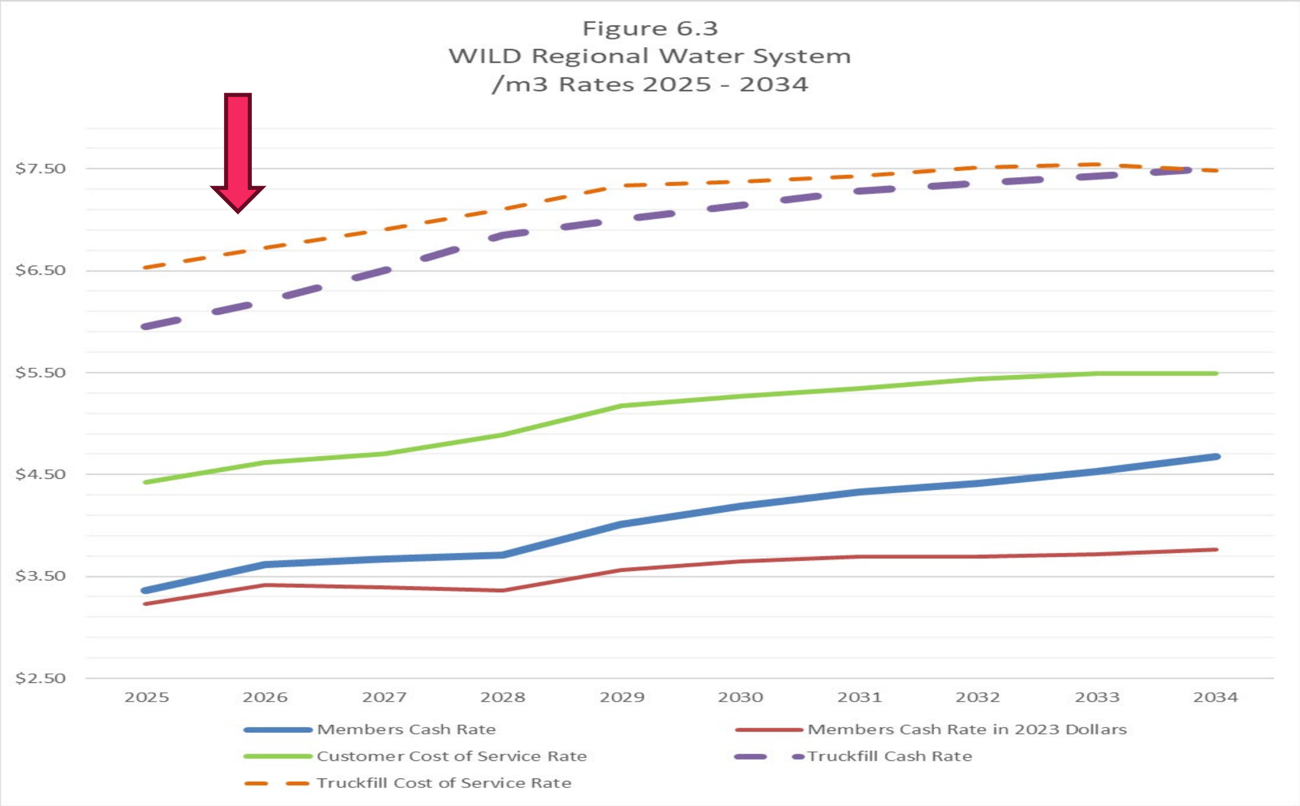
-Preparing for Upgrades and Capital Investments

-Preparing for Business Development and Post-Construction Planning

Rate Projection Recap:

Figure 6.1			
Projected Member Cash Rate			
Year	Rate / m3	% Inc	CPI
2024	$3.21	8.1%	4.0%
2025	$3.36	4.7%	2.0%
2026	$3.62	7.7%	2.0%
2027	$3.67	1.4%	2.0%
2028	$3.71	1.1%	2.0%
2029	$4.01	8.1%	2.0%
2030	$4.19	4.5%	2.0%
2031	$4.33	3.3%	2.0%
2032	$4.41	1.8%	2.0%
2033	$4.53	2.7%	2.0%
2034	$4.68	3.3%	2.0%

Figure 6.2			
Projected Bulk Water Cash Rate			
Year	Rate / m3	% Inc	CPI
2024	$5.49	10.0%	4.0%
2025	$5.95	8.4%	2.0%
2026	$6.20	4.2%	2.0%
2027	$6.50	4.8%	2.0%
2028	$6.85	5.4%	2.0%
2029	$7.00	2.2%	2.0%
2030	$7.14	2.0%	2.0%
2031	$7.28	2.0%	2.0%
2032	$7.36	1.0%	2.0%
2033	$7.43	1.0%	2.0%
2034	$7.50	1.0%	2.0%



Truck Fill Operator	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
WILD	**$5.49**	**$5.95**	**$6.20**	**$6.50**	**$6.85**	**$7.00**	**$7.14**	**$7.28**	**$7.36**	**$7.43**	**$7.50**
% Increase		8.4%	4.2%	4.8%	5.4%	2.0%	2.0%	2.0%	1.0%	1.0%	1.0%
Edmonton Region											
Minimum	$1.94	$1.99	$2.04	$2.09	$2.14	$2.19	$2.25	$2.31	$2.36	$2.42	$2.48
Average	$4.85	$4.97	$5.10	$5.22	$5.35	$5.49	$5.62	$5.77	$5.91	$6.06	$6.21
Median	$4.37	$4.47	$4.59	$4.70	$4.82	$4.94	$5.06	$5.19	$5.32	$5.45	$5.59
Maximum	$9.31	$9.54	$9.78	$10.03	$10.28	$10.53	$10.80	$11.07	$11.34	$11.63	$11.92
WILD Rates Above Average Rate	113%	120%	122%	124%	128%	128%	127%	126%	124%	123%	121%

- 15 Sample Services from Edmonton Capital Regional and Central Alberta
- We Expect to Be Higher Costs (More Line = More Cost)
- We Aim to Hold the 120% - 130% Benchmark Over the Sample Group

How Our Bulk Rate Compares

lunicipalities Sampled											
Edmonton - 5 locations	$4.00	$4.10	$4.20	$4.31	$4.42	$4.53	$4.64	$4.75	$4.87	$5.00	$5.12
Sturgeon County - Riviere Qui Barre	$4.05	$4.15	$4.26	$4.36	$4.47	$4.58	$4.70	$4.81	$4.93	$5.06	$5.18
Parkland County - Acheson	$5.52	$5.66	$5.80	$5.94	$6.09	$6.25	$6.40	$6.56	$6.73	$6.89	$7.07
City of Spruce Grove	$4.90	$5.02	$5.15	$5.28	$5.41	$5.54	$5.68	$5.82	$5.97	$6.12	$6.27
Fort Saskatechwan	$4.08	$4.18	$4.29	$4.39	$4.50	$4.62	$4.73	$4.85	$4.97	$5.10	$5.22
Leduc County - Nisku	$4.65	$4.77	$4.89	$5.01	$5.13	$5.26	$5.39	$5.53	$5.67	$5.81	$5.95
Town of Devon	$5.00	$5.13	$5.25	$5.38	$5.52	$5.66	$5.80	$5.94	$6.09	$6.24	$6.40
City of St. Albert	$3.70	$3.79	$3.89	$3.98	$4.08	$4.19	$4.29	$4.40	$4.51	$4.62	$4.74
City of Leduc	$2.82	$2.89	$2.96	$3.04	$3.11	$3.19	$3.27	$3.35	$3.44	$3.52	$3.61
Town Rocky Mountain House	$5.97	$6.12	$6.27	$6.43	$6.59	$6.75	$6.92	$7.10	$7.27	$7.46	$7.64
Town of Whitecourt	$9.31	$9.54	$9.78	$10.03	$10.28	$10.53	$10.80	$11.07	$11.34	$11.63	$11.92
Yellowhead County											
Residential	$2.72	$2.80	$2.87	$2.94	$3.02	$3.09	$3.17	$3.25	$3.33	$3.41	$3.50
Commercial	$9.18	$9.46	$9.70	$9.94	$10.19	$10.44	$10.70	$10.97	$11.24	$11.53	$11.81
Town of Edson	$1.94	$1.99	$2.04	$2.09	$2.14	$2.19	$2.25	$2.31	$2.36	$2.42	$2.48

Reference Services Sampled

Next Steps:

Member Engagement

- <u>**Recommendation:**</u>
- A) Budget Engagement be a Virtual Invitation to Members' Admin and Elected Rep.
- B) Feedback Received (Letter, Email, Verbally) Be Summarized and Reported At Final Budget Deliberations.

The Board Adopted:

1. A Split Budget Process (September and October Meetings)
2. Goal For Membership Engagement During the Budget Process
3. But Did Not Flesh Out How to Engage, Or Use The Feedback

Thank you

Questions?